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March 19, 2021

**SENT BY EMAIL**

Natural Resources Conservation Board  
19th Floor, 250 5<sup>th</sup> Street SW  
Calgary AB T2P AB T2P 0R4

**Attention: Laura Friend, Manager, Board Reviews**

Dear Ms. Friend:

**Re: Alberta Transportation - Springbank Off-stream Reservoir Project  
(SR1) - NRCB Application No. 1701**

Enclosed please find the Opening Statement of Alberta Transportation, to be delivered by Mr. Matthew Hebert at the commencement of Topic Session 1.

Thank you.

Yours truly,

**RONALD M. KRUHLAK**

GSF/rs  
Enclosure

cc William Kennedy, General Counsel, Natural Resources Conservation Board  
Gavin. S. Fitch, Q.C., McLennan Ross LLP  
Michael Barbero, McLennan Ross LLP

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